### **Investment Company Credit Opportunities Fund**

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#### **Executive Summary**

#### **Fund Overview**

Investment Company's flagship Credit Opportunities Fund (COF, "the Fund") provides access to the African consumer growth story.

The Fund focuses on US\$ denominated proprietary credit special situations that generate private equity-like returns with reduced risk.

Investment Company has successfully realised several credit-enhanced investments, giving the team a unique depth of experience and a pipeline of opportunities that will enable the COF to achieve its desired returns. Investment Company Africa, a subsidiary of Investment Company, seeded the COF with over \$XXm of warehoused assets.

#### **Investment Strategy**

Investment Company will leverage its proprietary deal flow and network to invest in opportunities such as:

- Bank guaranteed loans with significant equity upside
- Credit insurance wrapped products
- Special situations

#### **Investment Company – Fund Manager**

#### Firm Overview

Investment Company is an award winning private equity firm that focuses on Sub-Saharan Africa (SSA). It manages a portfolio of \$XXM in a *private* permanent capital vehicle. Investment Company's investments span sector A, sector B and sector C.

In four years, Investment Company has earned a reputation for achieving superior returns from its investments. Investment Company has a realized Gross IRR of XX% in special situations.

## Awards for Investment Company

#### **Track Record and Partners**

Investment Company Group – Exited Deals	Details	Sector	Geography	Gross IRR
Company A – The first private cancer treatment center in	Exited XXXX	XXX	Ghana	XX%
Ghana. Co-investors included XX, XX and XX.				Equity
Company B – A distressed African agricultural fund with assets			Southern	XX%
throughout the agribusiness value chain and across 4+	Exited 2013	XXX	Africa	Debt
countries.				
Company C – A luxury river cruising company on the Mekong	Exited 2014	XXXX	Cambodia	XX%
river in Cambodia and Vietnam.	LXIICU 2014	XXXX	Carribodia	equity
Company D – Debt capital markets agent for SSA companies	Double Lit VVVV	VVVV	N 4 o	XX%
seeking debt finance and access to international investors.	Partial Exit XXXX	XXXX	Mauritius	Debt
Combined Gross IRR (Excl. NMB Exit)				XX%
Company E - Offers a range of corporate finance and advisory,				XX%
commercial and retail banking services; focuses on customers	Exited XXXX	XXXX	Zimbabwe	
in the middle to upper income brackets.				Debt
Combined Gross IRR (Incl. NMB Exit)				XX%

Key Partnerships	
xxxx	■ Fund legal counsel
xxxx	<ul> <li>Provides administration, shareholder services and accounting functions to Investment Company</li> </ul>
xxxx	Custodian to the Investment Company COF and Investment Company
xxxx	<ul><li>Fund auditor</li></ul>

#### **Geographic and Sector Focus**

#### **Core Geographic Focus**

- The COF's primary focus is Anglophone SSA, excluding South Africa (RSA)
- Anglophone SSA ex-RSA is the focus due to:
  - Legal protections
  - Investment Company networks
  - Supply / demand for capital
- The secondary focus is all of Africa; Investment Company will opportunistically invest in the secondary region
- The developmental stage of the core countries allows Investment Company to apply its credit linked equity structures



#### **Sector Focus**

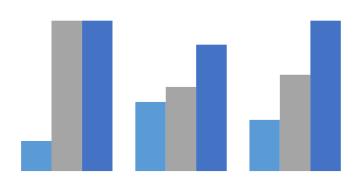
- The primary investment theme is the rise of the African consumer. This is underpinned by a number of macro-economic tailwinds, including urbanization, demographics and political stability (see Appendix). With the rapid growth of the African middle class, consumer-driven products and services are experiencing exponential growth
- The COF will typically focus on investments in Sector A, Sector B, Sector C and Sector D
- The fund is unlikely to pursue investments that could be classified as: Type A, Type B, Type C and Type D industries

#### **COF Portfolio**

Credit Deals	Sector	Geography	Size	Deal Structure
Company A (Second tranche closed)	XXXX	Pan-Africa	Up to \$XXM	<ul><li>XX% coupon</li><li>X year term</li><li>Principal covered by local bank guarantee</li></ul>
Company B (Second tranche closed)	XXXX	Ghana	Up to \$XXM	<ul> <li>XX% upfront fees; XX% coupon</li> <li>\$XXM bonus payment</li> <li>X year term</li> <li>Principal + interest covered by local bank guarantee</li> </ul>
Deal A (Live)	xxxx	Pan-Africa	Up to \$XXM	<ul> <li>XX% coupon; X% upfront fee</li> <li>X year term</li> <li>Equity put option (that will make IRR ~XX%)</li> <li>XX% principal cover with AA+ rated insurer</li> </ul>
Deal B (Live)	XXXX	Nigeria	Up to \$XXM	<ul> <li>XX% coupon, X% upfront fee</li> <li>X year term, principal guarantee</li> <li>Warrants, equity put option (to get net IRR ~XX%)</li> <li>Principal covered by local bank guarantee</li> </ul>

- Investment Company utilizes credit enhancements to mitigate risk while achieving equity-like returns. Bank guarantees, insurance wrapped products and other enhancements allow Investment Company to mitigate its downside risk while targeting a XX% IRR
- Enhancements may allow the fund to:
  - Lock in a minimum return
  - Ensure capital preservation
  - Share risks with local institutions; benefiting from local "informal" market intelligence
  - Mitigate collateral collection & enforcement risk
  - Build long term relationships with leading local financial institutions;
     this enables re-financings, exits and deal flow

#### Risk Arbitrage:



All deals are USD denominated. Full deal pipeline available on request.

#### **Fund Highlights**

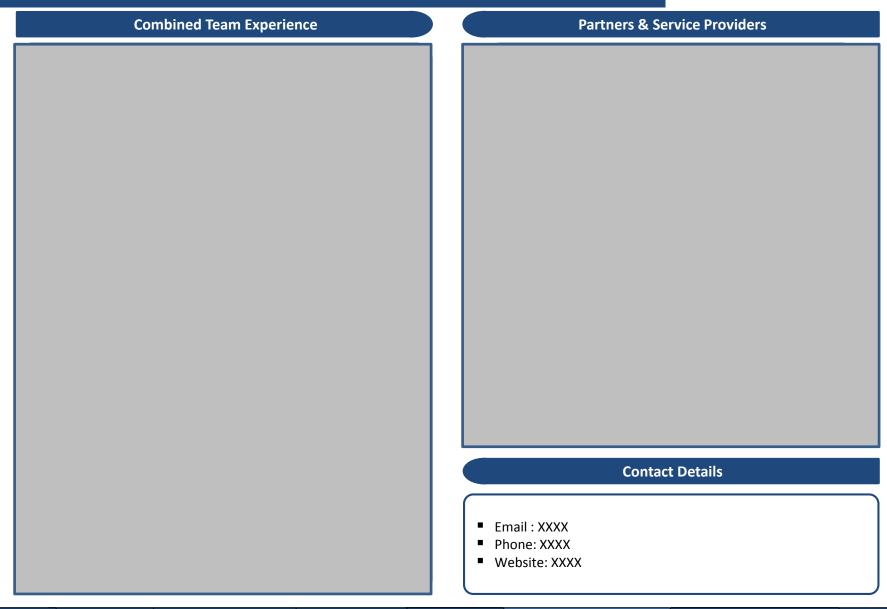
Target Investor Return (Net)	XX% gross IRR, XX% gross current income.
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Management Fee	X% per annum, charged quarterly.
Incentive Fee	XX% of annualized returns.
Geographic Focus	Primary focus is Anglophone SSA, ex-South Africa.
Theme	The fund will focus on consumer-driven investments in Sector A, Sector B and Sector C - i.e. investments set to benefit from the rise of the African consumer.
Strong Shareholders	Investment Company's shareholder base includes founders/C-level executives of some of the most prominent and reputable companies in the alternative investments industry.
Initial Funding	Investment Company has contributed over \$XXm in warehoused assets.
Target Size	\$X
Leverage	Up to XX% of NAV
<b>Currency Exposure</b>	All investments will be USD denominated.
Minimum Initial Subscription	\$X
Currency	US Dollars

**Experience and Partners** 

#### **COF Terms**

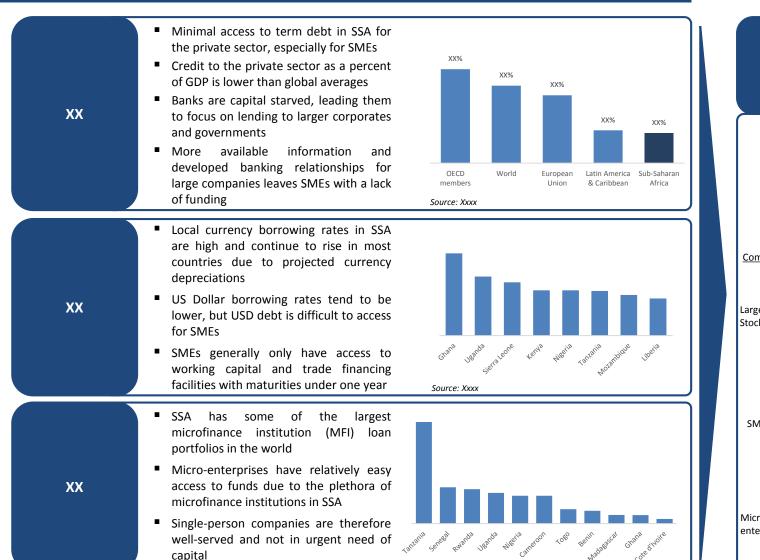
Structure	Cayman regulated open-ended mutual fund with a BVI management company
Manager	Company X, a wholly owned subsidiary of Investment Company Africa Limited
Fund	An exempted company incorporated on XXXX with limited liability under the laws of the Cayman Islands with registration number XXXX
Subscriptions	Quarterly
<b>Liquidity Redemptions</b>	Quarterly, with 12-month notice
Administrator	xxxx
Legal Advisor	xxxx
Auditors	xxxx
Custodian	xxxx
<b>Diversification Limits</b>	Maximum of XX% exposure in any single risk

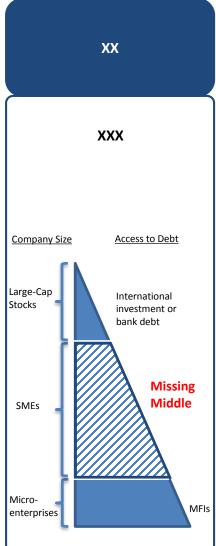
#### **Experience and Partners**



# **Appendix**

#### **SSA Credit Shortage – Lack of Financing: "Missing Middle" Funding Gap**





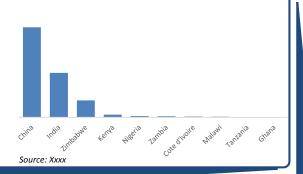
**Executive Summary** 

#### **SSA Credit Shortage – Illiquidity of Equity**

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 With the exception of XX, public markets in SSA are too small and illiquid to be considered a material path to exit

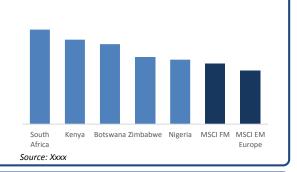
 Most countries in SSA significantly lag behind the rest of the world in terms of liquidity (measured as trade volume times share price as percent of GDP)



хх

 As a result of the lack of liquidity, institutional investors focus on a very short list of large-cap stocks, masking how illiquid the markets are for most equities

 High demand for large-cap stocks leads to higher Price-Earnings ratios in SSA relative to other frontier and emerging markets



хх

 Private equity investments in SSA are difficult to exit and hard to time

During XX, PE firms exited a total of X companies, posting a X% gain on the number of exits in XX and the highest volume of exits since XX, when there were X exits



XX

SMEs are underfunded

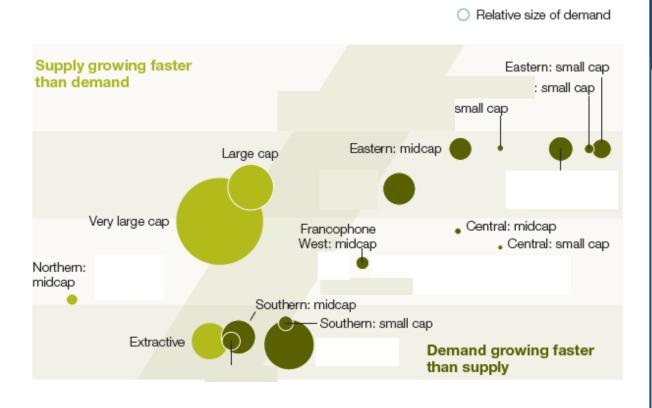
- Undersupply of capital in the lower and middle markets; most of the capital raised is concentrated in large funds<sup>1</sup>
- Equity investments are illiquid
- The COF capitalizes on illiquidity and SME funding constraints by employing credit structures
- The COF mitigates exit risk using selfliquidating structures

Source: Xxxx

**Fund Terms** 

#### SSA Credit Shortage – Oversupply of capital in large private equity funds focused on large cap companies

#### Distribution of African private equity, based on projected demand and supply growth rates



XX

- Supply of capital in large cap funds is exceeding demand for capital from large cap companies
- Supply of capital in SME funds below demand for capital from SMEs

Source: Xxxx

**Executive Summary** 

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#### Investment in SSA's Growth - Macro Tailwinds

XX

 GDP growth in SSA improved to an average of X% in XX, up from X% in XX, supported by infrastructure investment and consumer spending

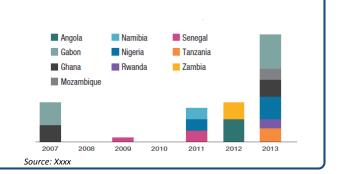
■ Economic growth in SSA is projected at a slower pace in XX, averaging X% compared to X% in XX. This is primarily due to the sharp decline in the price of oil and other commodities, election risks, insurgency, the tightening of US monetary policy and the economic slow down of China¹



ХХ

Africa is gaining increased access to international capital flows

- FDI flows to Africa grew by ~X% in XX to reach \$Xb
- Within Africa, SSA has caught the most attention from investors, with X% of FDI directed towards SSA in XX
- FDI flows to SSA grew by ~X% in XX for a total of \$Xb, up from just \$Xb in XX



XX

- A number of SSA economies have shown impressive improvements in their competitiveness in XX-XX. In the X Index, X moved up to X<sup>th</sup> place, Y moved up Y places to Y<sup>th</sup> place, and Z moved up Z places to Z<sup>th</sup> place
- These improvements are symptomatic of improving education, infrastructure and health conditions across SSA economies, acting as a backbone for current and future economic growth
- Over the past five years, X different SSA countries have appeared on the annual list of the top 10 global improvers ("Doing Business" – A World Bank report). The region accounted for 5 of the 10 top improvers in XX/XX. The region also accounted for the largest number of regulatory reforms in the past year – X out of a total of Y worldwide – enhancing investor protections and improving the environment to do business

Source: Xxxx

#### Investment in SSA's Growth – Rise of the African Consumer

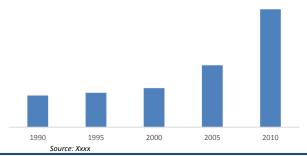
Africa has achieved the highest urbanization growth rates worldwide in the past few decades, averaging X% per annum XX Urbanization growth is expected to continue into XX ■ By XX, the median age in Africa will be around X, compared to X in China ■ The number of middle class households in the top X SSA economies, excluding South Africa, are expected to increase from X million in XX to over X million by XX XX This rising middle class will further fuel rapid economic growth across the continent 2000 Source: Xxxx By XX, more than X of African households are projected to have

XX

- A rising African middle class, young population and urban concentration are fueling consumer demand
- Consumer driven products and services will experience growth
- The COF's strategy is to focus on investments that capture the growing urbanization and consumerism in Africa

XX

- discretionary income
- Total households are expected to grow from X million today to almost X million in XX



Source: Xxxx

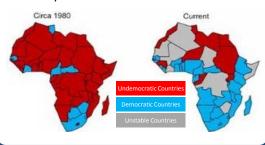
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#### **Investment in SSA's Growth – Improving Stability**

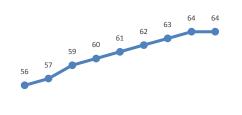
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- SSA governments in XX/XX accounted for the largest number of regulatory reforms worldwide. These reforms have helped to reduce the complexity and cost of regulatory processes and strengthen local institutions
- X ruling parties or leaders have been democratically removed by voters from XX/XX, compared to only X peaceful transition of power from XX/XX



XX

- From X to X, for children under age five, the mortality rate dropped by X% and the proportion of those who are underweight dropped from X to X% in SSA
- Primary school enrolment rates increased from X% to X% between X and X in SSA
- Life expectancy has been constantly improving in SSA despite its rapidly growing population



XX

- SSA inflation rates have been steadily going down since Y. The inflation rate in X is estimated to be X% vs X% in X
- In X, the fiscal deficit for the SSA region narrowed to X% of GDP as several countries took measures in X to control expenditure
- The region's debt ratio remained moderate at around X% of GDP due to robust growth and concessional interest rates



Africa has moved towards effectively harnessing its vast potential, with the continent showing great positive development in its macroeconomic outlook and its socio-economic indicators

Source: Xxxx



#### Glossary

SSA	Sub-Saharan Africa
COF	Credit Opportunities Fund
SME	Small – Medium Enterprises
FMCG	Fast – Moving Consumer Goods
NAV	Net Asset Value
IRR	Internal Rate of Return
RSA	Republic of South Africa
BVI	British Virgin Islands
GDP	Gross Domestic Product
MFI	Micro-Finance Institutions
FDI	Foreign Direct Investment
ARV	Antiretroviral
HIV	Human Immunodeficiency Virus

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